



# Escambia County Sheriff's Office



## Improving Accountability and Transparency in Escambia County Government

### Phase II

#### Executive Summary

All Florida governments are experiencing the challenges of a tough economy and the fiscal belt tightening necessary to keep necessary core services. Escambia County is no exception. Under committed leadership – both public and private – Escambia County has ample opportunity to find significant cost efficiencies that will ensure sound fiscal stewardship of taxpayer dollars while fostering the health and economic vitality of the community. The following Florida TaxWatch Center for Local Government Studies report includes a review of Escambia County's progress based on recommendations made in a previous Florida TaxWatch report<sup>1</sup> and offers additional recommendations for the improvement of budgeting practices and taxpayer value and accountability in the County. An overview of the new recommendations is provided in this Executive Summary.

#### Current Observations and Recommendations

##### *Spending Trends and Comparables for the Constitutional Officers: The Escambia County Sheriff's Office*

- Florida TaxWatch finds that Escambia County taxpayers pay more per resident served than in comparable peer counties. More than half of all county employees and county General Fund expenditures are dedicated to public safety.
- Florida TaxWatch identifies potential cost reductions for the Escambia County Sheriff's Office between \$12.3 and \$27.3 million in comparison with the peer counties.

##### *Local Option Sales Tax (LOST)*

- Florida TaxWatch cautions Escambia County against the practice of using nonrecurring funds to fund recurring expenses. Florida TaxWatch finds that several million dollars per year were expended on vehicles, equipment, and certain operating expenses; though the

- Florida TaxWatch identifies potential cost reductions for the Escambia County Sheriff's Office between \$12.3 and \$27.3 million in comparison with the peer counties.

<sup>1</sup> Florida TaxWatch, *Improving Transparency and Accountability in Escambia County Government*, June 2008, accessed on July 22 at [www.floridatxwatch.org/resources/pdf/06202008EscambiaCounty.pdf](http://www.floridatxwatch.org/resources/pdf/06202008EscambiaCounty.pdf).

**Table 4: Comparison of Escambia County Sheriff's Office Expenditures on a Per Resident Basis with Peer Counties**

Sheriff	County Population (2007)	City Population (2006)	Population Served by Sheriff*	FY 2008 Expenditures	Per Resident Cost
Escambia	311,775	53,248 (Pensacola)	258,527	\$81,559,354	\$315.48
Marion	325,023	52,488 (Ocala)	272,535	\$73,513,858	\$269.74
Leon	272,896	159,012 (Tallahassee)	272,896	\$60,693,894	\$222.41

Sources: County population estimates provided by Florida Department of Law Enforcement; City population estimates provided by the U.S. Census Bureau; FY 2006-07 Expenditures from Escambia County Annual Audit Report (pg. 203), Marion County CAFR (pg. 30), Leon County CAFR (pg. 83) respectively.

\*Note: "Population Served by Sheriff" was estimated by subtracting the given city populations by the given county populations (except for Leon); per resident cost were found by dividing the total FY2006-07 expenditures by the population served by the sheriff figures. Leon County Sheriff Larry Campbell serves the whole county, including residents of the City of Tallahassee – he is the only Sheriff in the state who regularly patrols both incorporated and unincorporated areas of the county (in non-consolidated counties).

In the comparison shown in Table 4, Escambia County's per resident cost of operating the Sheriff's Office is considerably higher than the per resident cost of operating Sheriff's Offices in the comparable counties – \$47.57, or 18% higher than Leon. Extrapolating the per resident cost of Marion and Leon Counties to Escambia County would show the Escambia County Sheriff's Office at between \$12.3 to \$2

\*Note: "Population Served by Sheriff" was estimated by subtracting the given city populations by the given county populations (except for Leon); per resident cost were found by dividing the total FY2006-07 expenditures by the population served by the sheriff figures. Leon County Sheriff Larry Campbell serves the whole county, including residents of the City of Tallahassee – he is the only Sheriff in the state who regularly patrols both incorporated and unincorporated areas of the county (in non-consolidated counties).

A direct comparison of per resident costs across counties is difficult due to budgeting and service disparities. For example, in Escambia County a portion of the corrections' function is under the Board of County Commissioners, which does not appear to be the case in Marion County. However, several million dollars per year of equipment and vehicles are funded from LOST funds in Escambia County and not included in their Sheriff's budget (and therefore are not reflected in the Escambia numbers used in this comparison, whereas such expenses may be included in the peer counties). Considering these and other possible factors could alter potential savings by several million dollars. Despite the complexities in arriving at an equitable and exact comparison, the general comparison still shows that Escambia County pays more per resident served than the peer counties, and the difference is a significant amount of taxpayer money.

It is also worth noting that the per resident cost only considers those residents served by the Sheriff, but all county residents pay for the services, even the city residents who do not receive the services. So, in Escambia County, for instance, Pensacola residents pay for Sheriff services, but do not necessarily enjoy direct services within Pensacola city limits.<sup>9</sup>

Additionally, this comparison does not attempt to address services provided. Although the counties compared are similar in this comparison to account for higher or lower, or among the counties. Nor does this analysis consider other

<sup>9</sup> City residents (i.e., Pensacola) pay the same level of county ad valorem tax as the county residents, but the city residents do not benefit (directly) from the Sheriff's services because the Sheriff doesn't patrol, investigate, or operate at all inside the city limits.

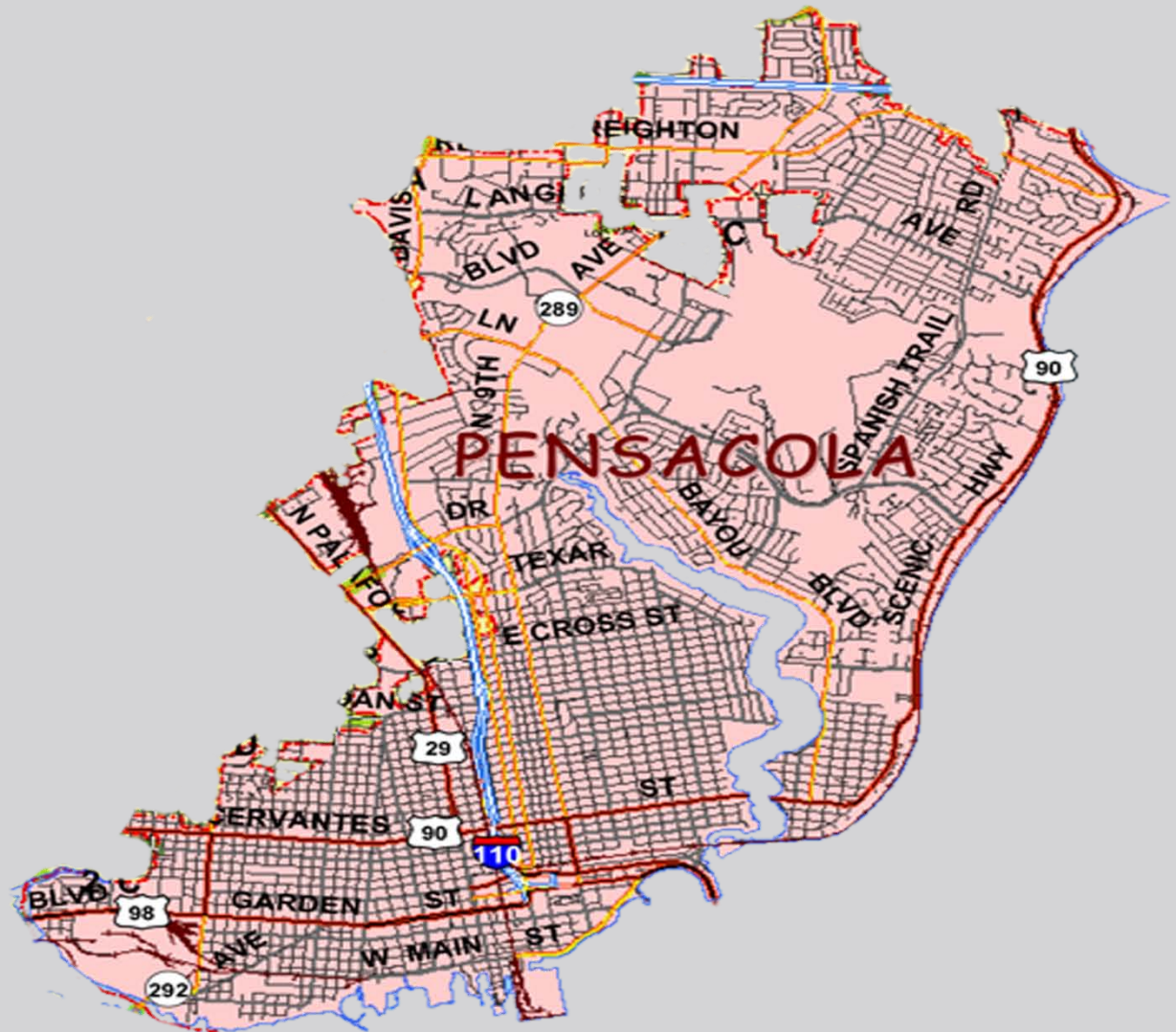
<sup>9</sup> City residents (i.e., Pensacola) pay the same level of county ad valorem tax as the county residents, but the city residents do not benefit (directly) from the Sheriff's services because the Sheriff doesn't patrol, investigate, or operate at all inside the city limits. Given the proportion of the total budget that goes to the Sheriff, this indicates a significant and identifiable case of "taxation without benefit" for city taxpayers. Of course, we should remember that there is some indirect benefit to the city residents – i.e., if the county were not patrolled and protected by the Sheriff, the spillover effects in measurable crime, etc., would obviously be bad for city residents.

## Services provided by ECOSO to the City of Pensacola Residents

# City Limits of Pensacola

5146 calls for ECOSO service in 2008

- Service of Civil Papers
  - Domestic Violence Injunctions
  - Witness Subpoenas"
  - All court documents
- Respond at residents' request
- Traffic Detail
- Warrant Service
- Stolen Vehicle Recoveries
- Missing persons pickups
- House prisoners
- Special Units
  - Dive Team
  - Marine
  - K-9 Unit
  - Swat
  - Air-ops (prior to grounding)
- Livestock Control Services
- Bank Robbery Alarm Response
- Narcotics Investigations





# County Comparisons

- Escambia
- Leon
- Pasco
- Seminole
- Manatee
- Sarasota
- Collier
- Marion
- Osceola

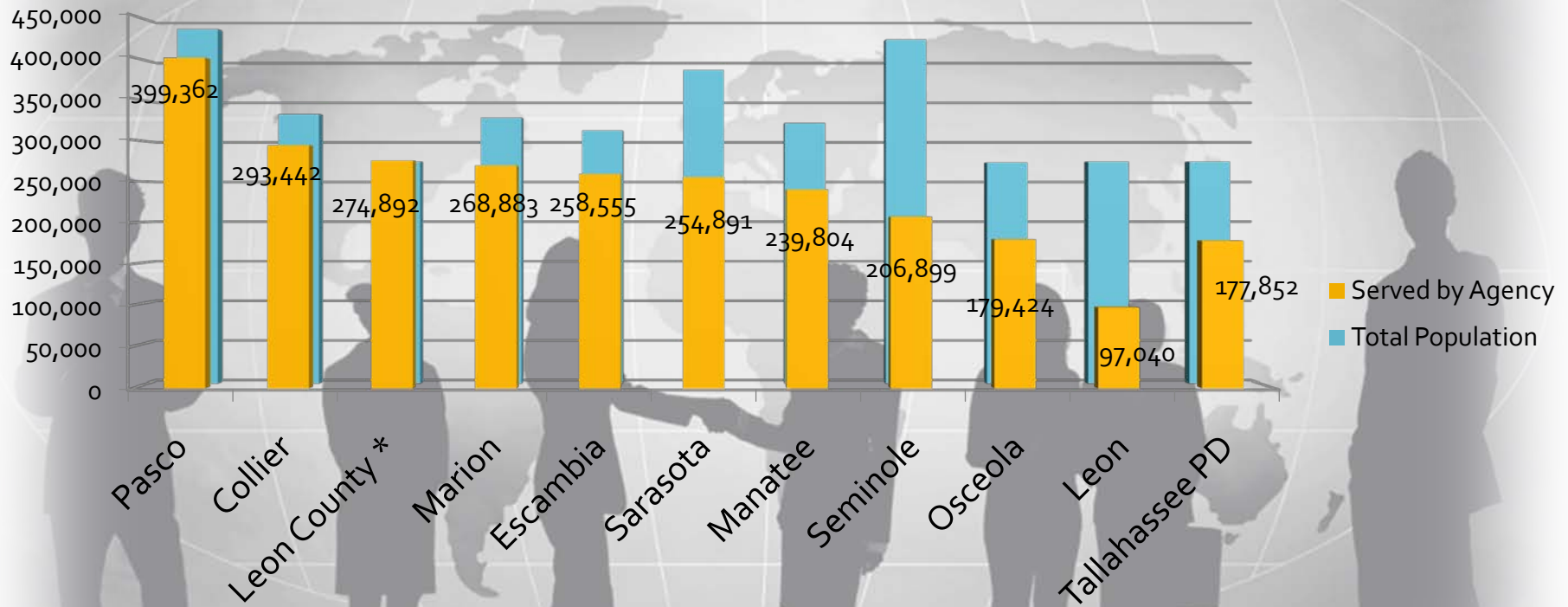


# Points of Comparison

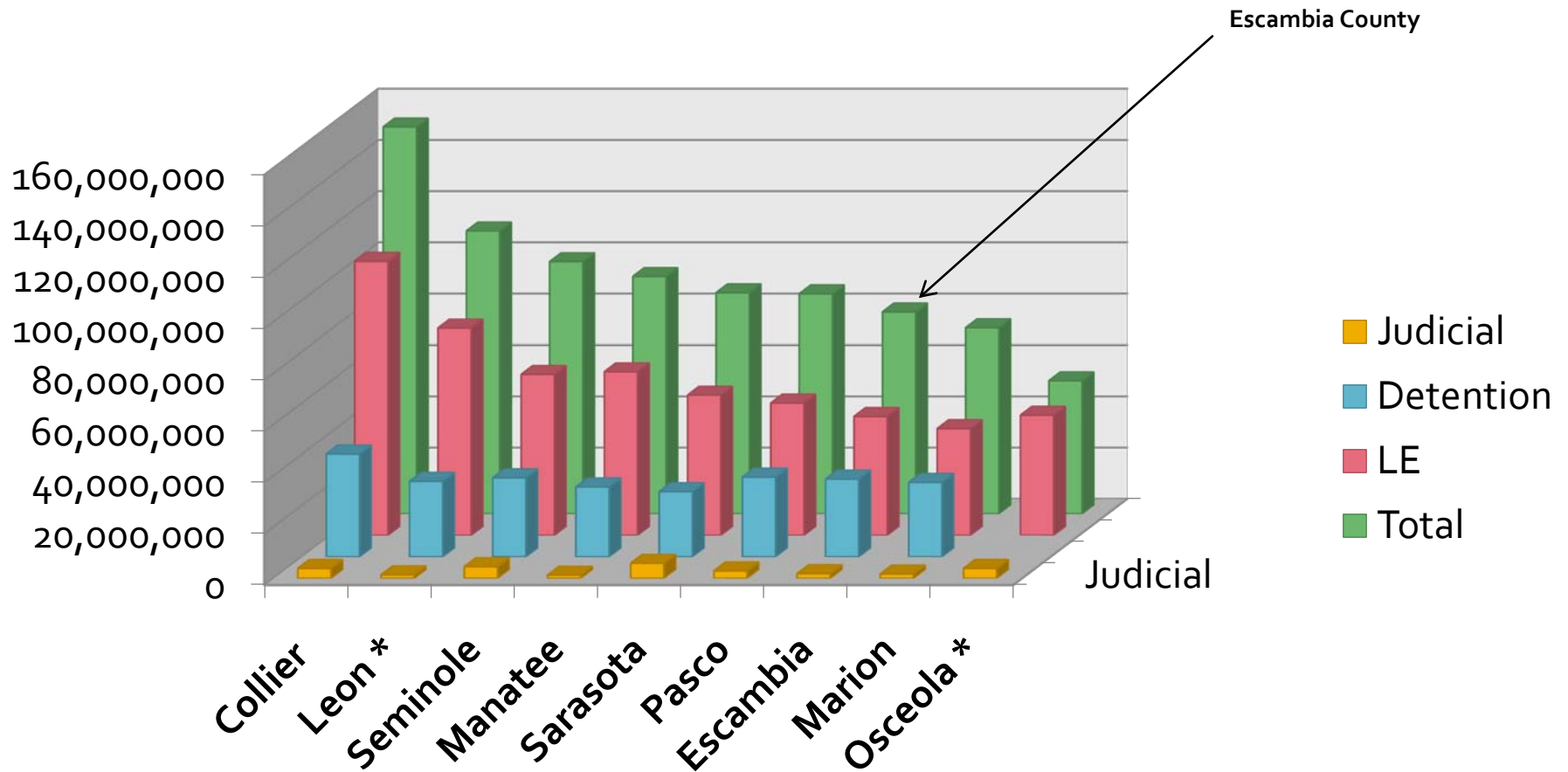


- Total Population
- Population Served by the Agency
- Proposed 09/10 Budget
- Current Budget
  - Law Enforcement
  - Detention
  - Court Security
  - Personnel
  - Total Cost Per Resident
  - LE Cost Per Resident
  - Average Cost Per Employee
- Total Number of Employees
- Total of Sworn LE Officers
- Ratio of Sworn LE to Population
- Daily Inmate Population
- DOC Incarceration Rate by County Rank
- Total Arrests (01/08-12/08)
- Total Crime Index
- Crime Rate
- Risk Factor
- Calls for Service
- Sworn LE Starting Salary

# County Populations



# FY 2008/2009 Budgets by Department

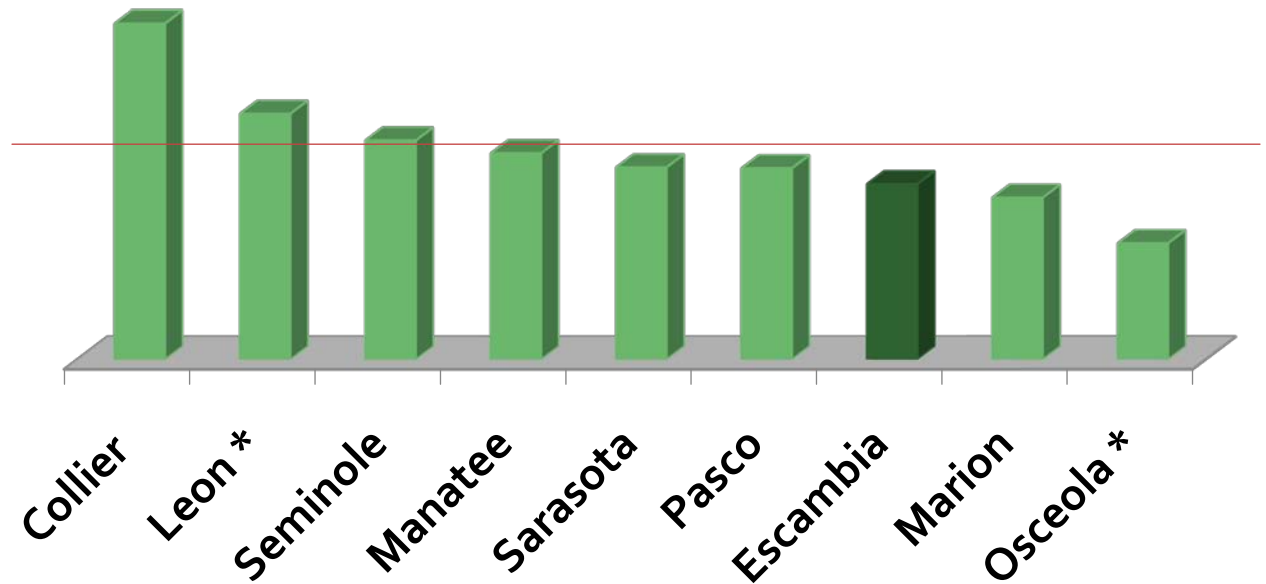




# Total Budget FY 2008-2009

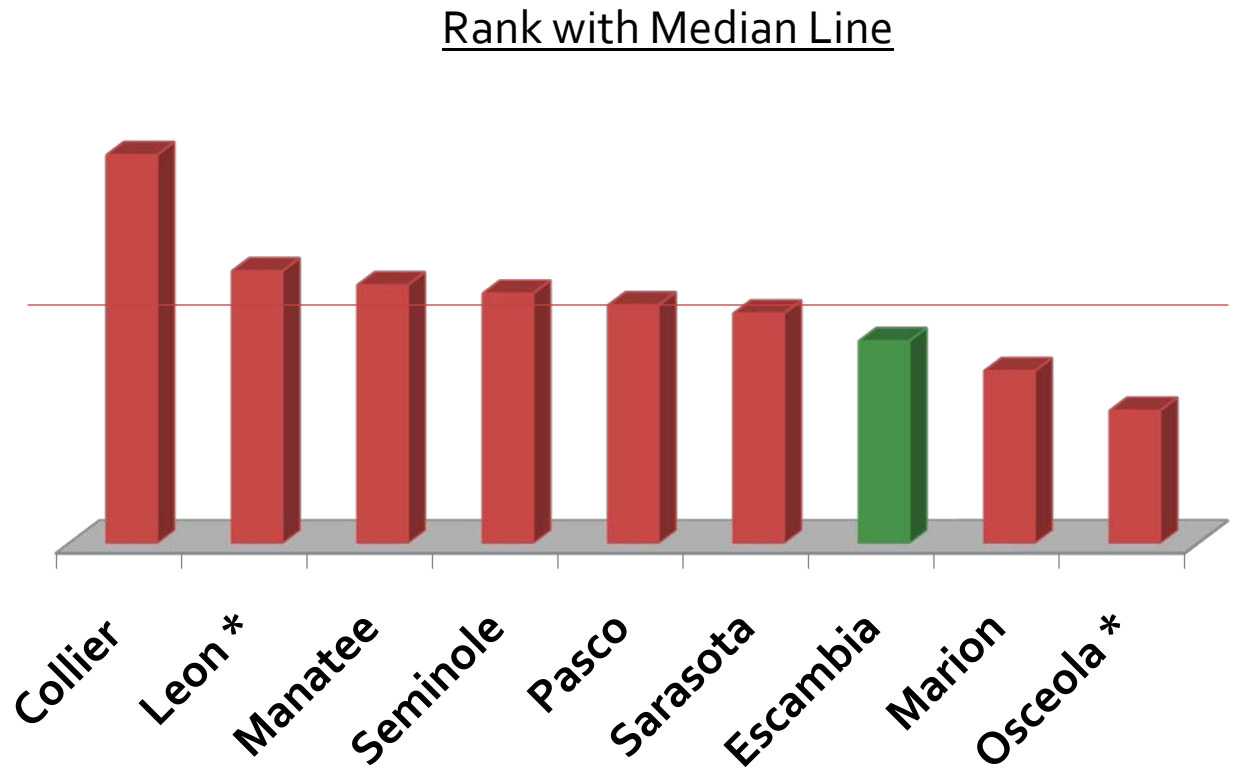
<b>Collier</b>	<b>151,018,500</b>
<b>Leon *</b>	<b>110,380,381</b>
<b>Seminole</b>	<b>98,361,842</b>
<b>Manatee</b>	<b>92,568,962</b>
<b>Sarasota</b>	<b>86,211,695</b>
<b>Pasco</b>	<b>85,812,880</b>
<b>Escambia</b>	<b>78,717,845</b>
<b>Marion</b>	<b>72,561,819</b>
<b>Osceola *</b>	<b>52,033,010</b>

Rank with Median Line

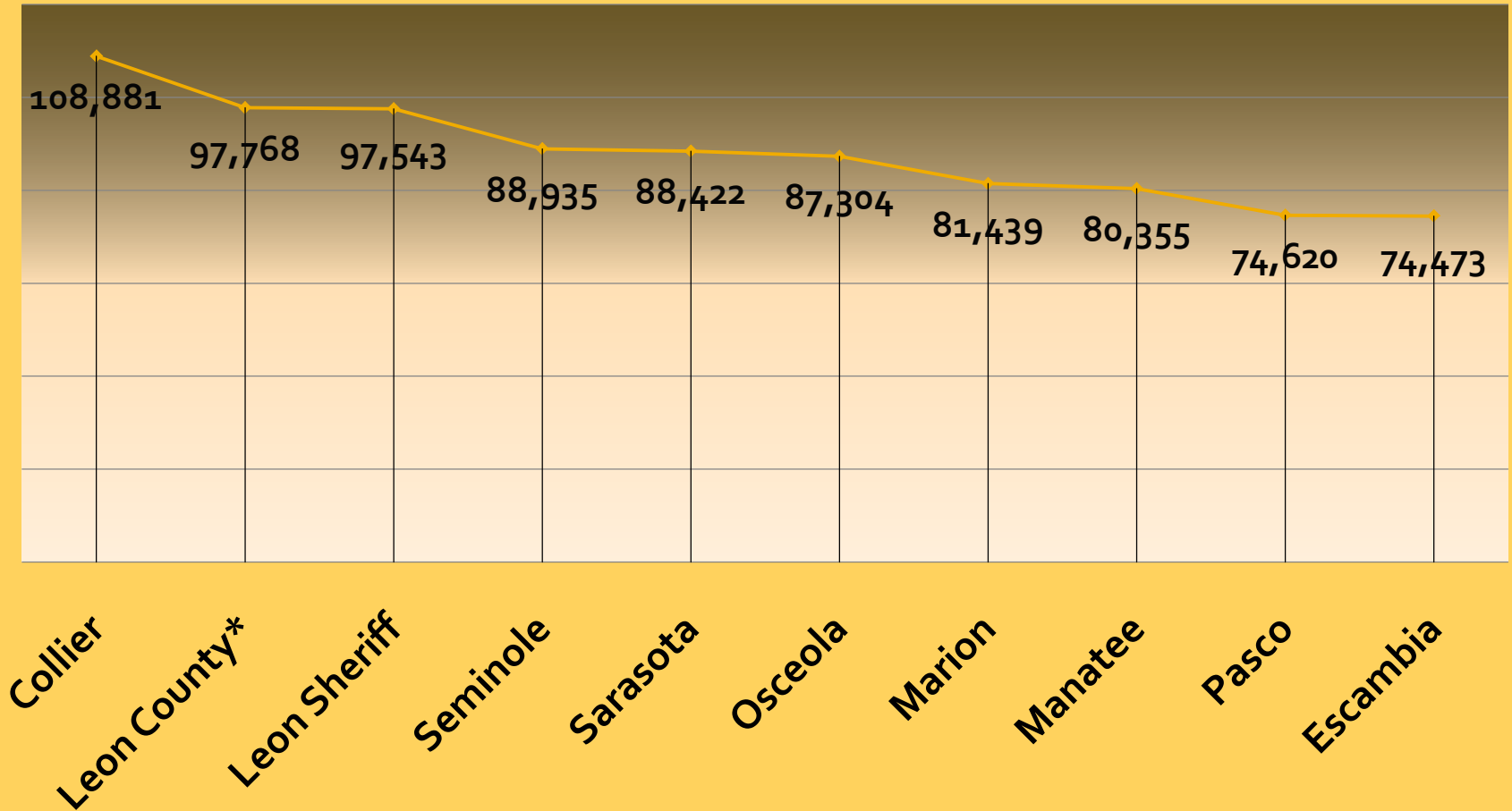


# Personnel Budget FY 2008-2009

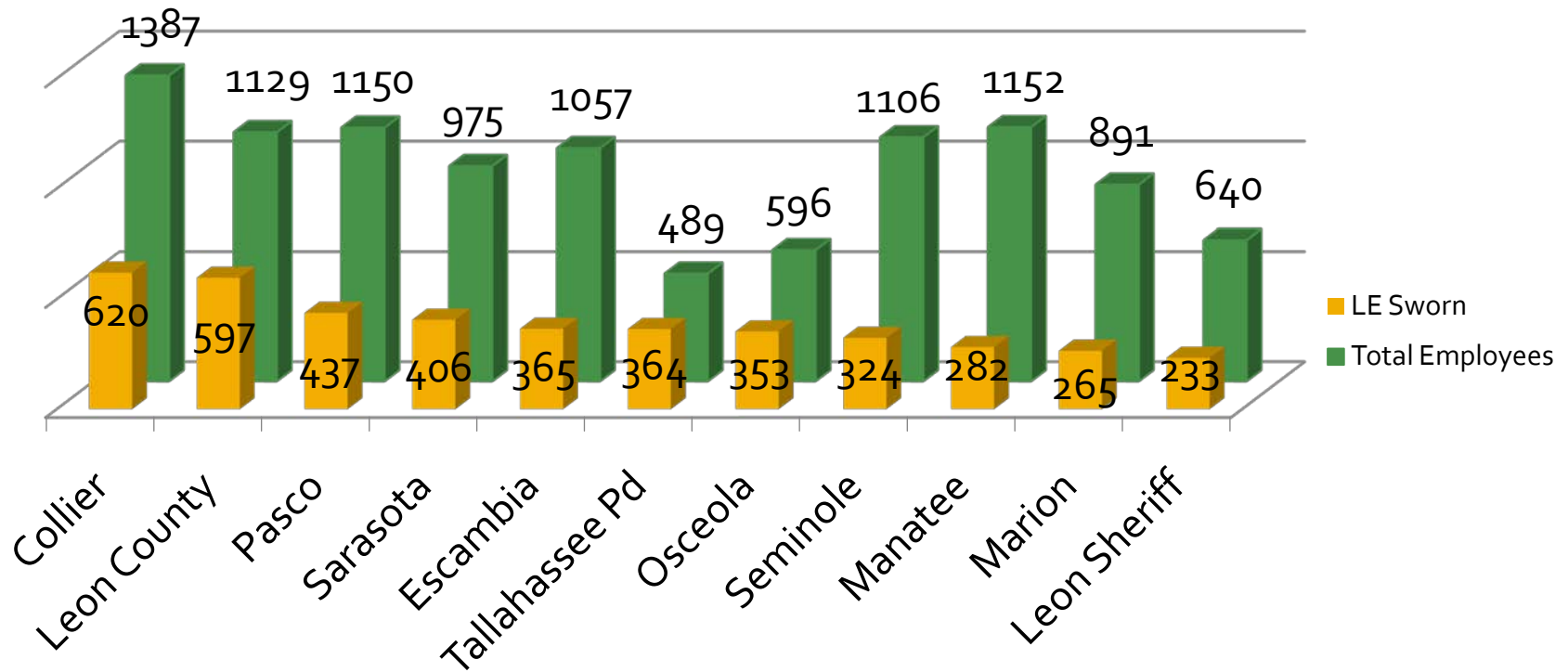
<b>Collier</b>	<b>122,100,000</b>
<b>Leon *</b>	<b>85,681,036</b>
<b>Manatee</b>	<b>81,238,737</b>
<b>Seminole</b>	<b>78,606,496</b>
<b>Pasco</b>	<b>74,905,729</b>
<b>Sarasota</b>	<b>72,326,011</b>
<b>Escambia</b>	<b>63,592,321</b>
<b>Marion</b>	<b>54,164,918</b>
<b>Osceola *</b>	<b>41,645,578</b>



# Average Cost Per Employee



# Employee Totals by Agency



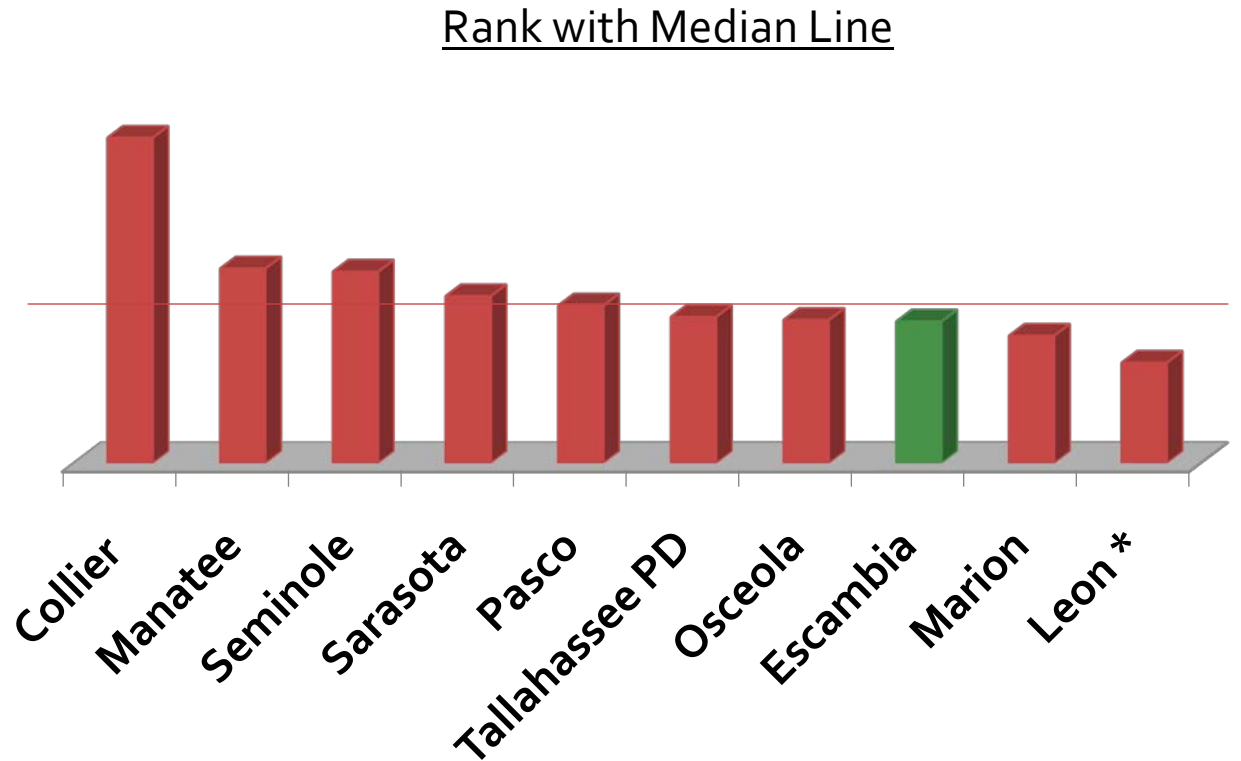
# LAW ENFORCEMENT

- Budget
- Officer/Population Ratio
- Calls for Service
- Crime Stats
- Risk Factor
- Per Resident Costs



# Law Enforcement Budget FY 2008-2009

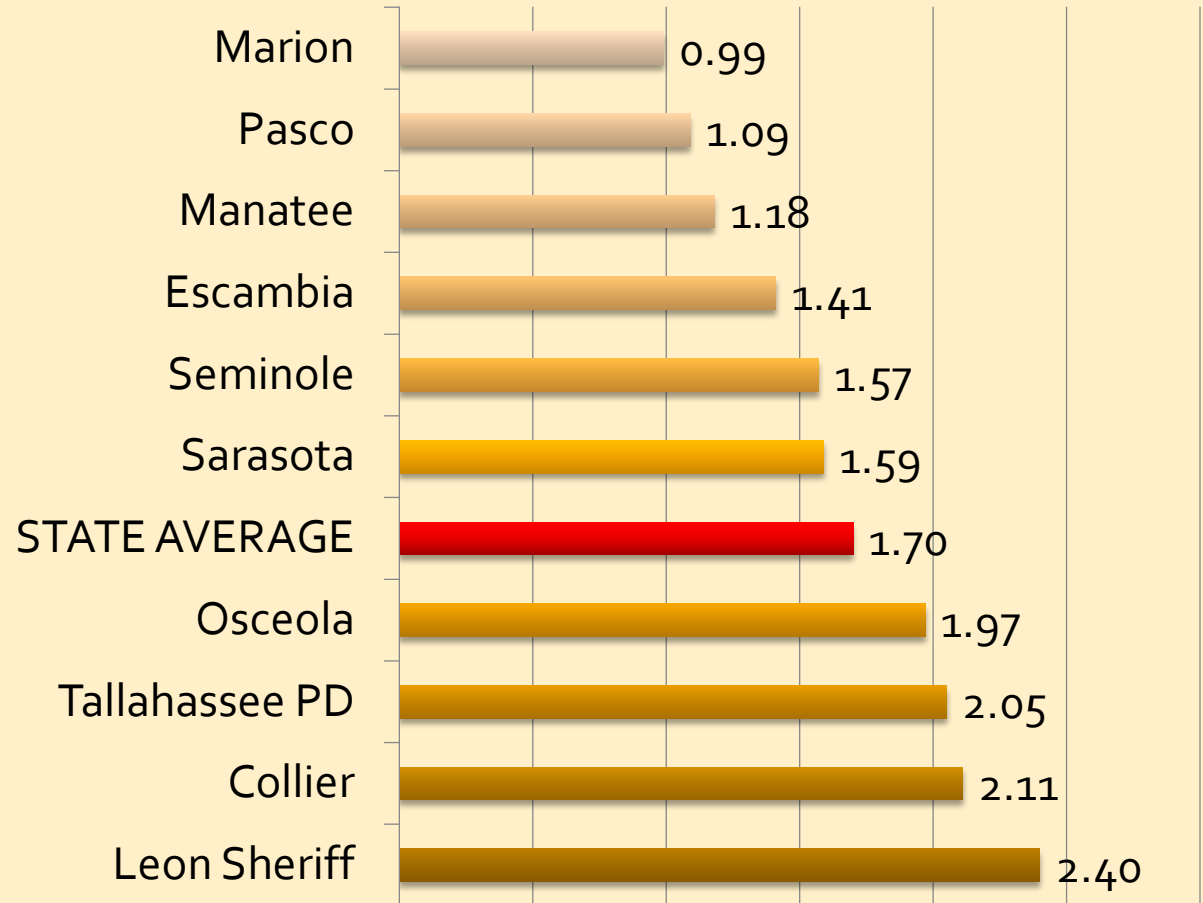
<b>Collier</b>	<b>106,899,200</b>
<b>Manatee</b>	<b>63,945,831</b>
<b>Seminole</b>	<b>62,901,840</b>
<b>Sarasota</b>	<b>54,813,455</b>
<b>Pasco</b>	<b>51,726,542</b>
<b>Osceola</b>	<b>46,971,455</b>
<b>Escambia</b>	<b>46,474,622</b>
<b>Marion</b>	<b>41,742,880</b>
<b>Leon *</b>	<b>32,872,473</b>



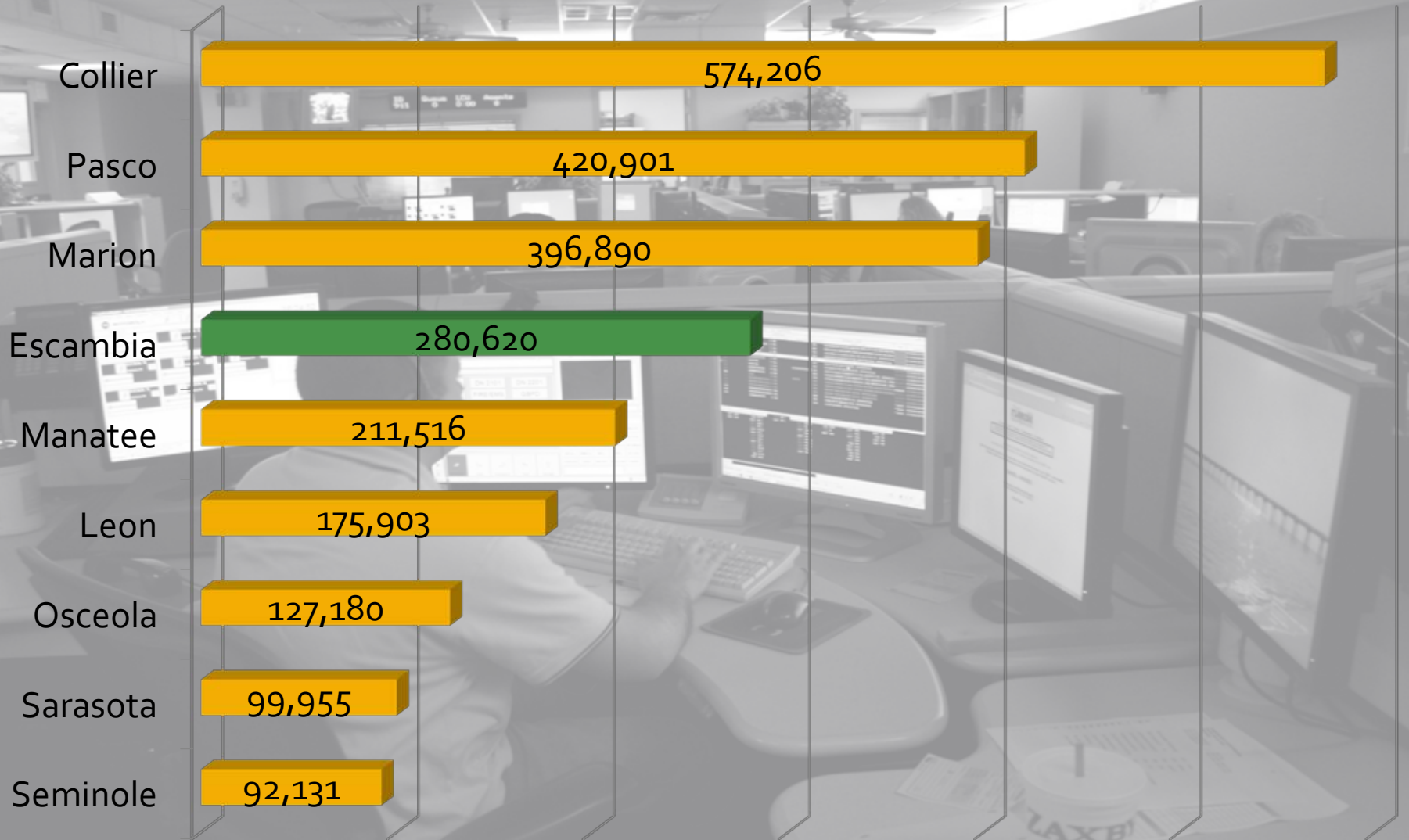
# Law Enforcement Officer / Population Ratio

State  
Average

1.7

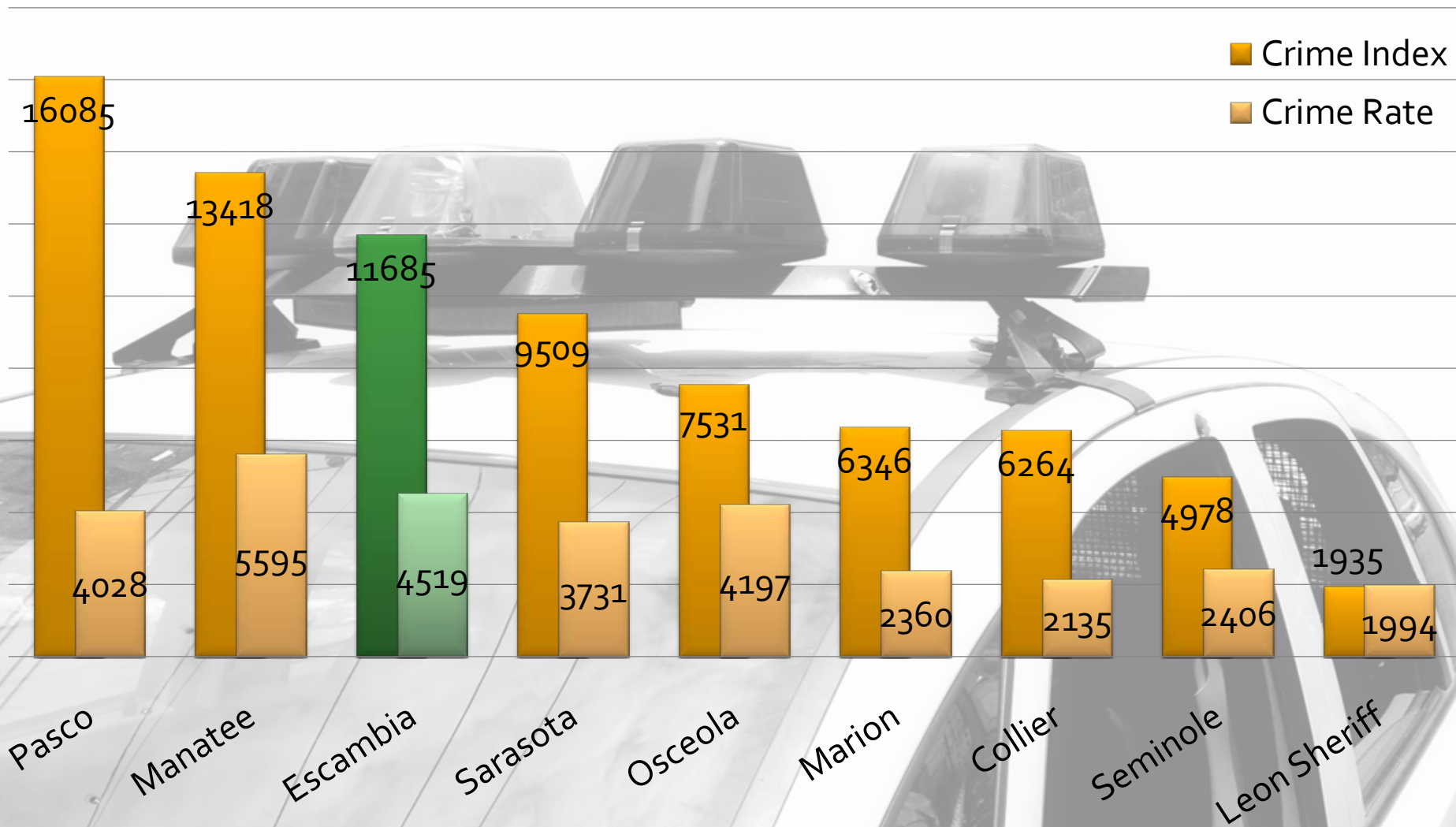


# Calls for Service





# Crime Index & Crime Rate

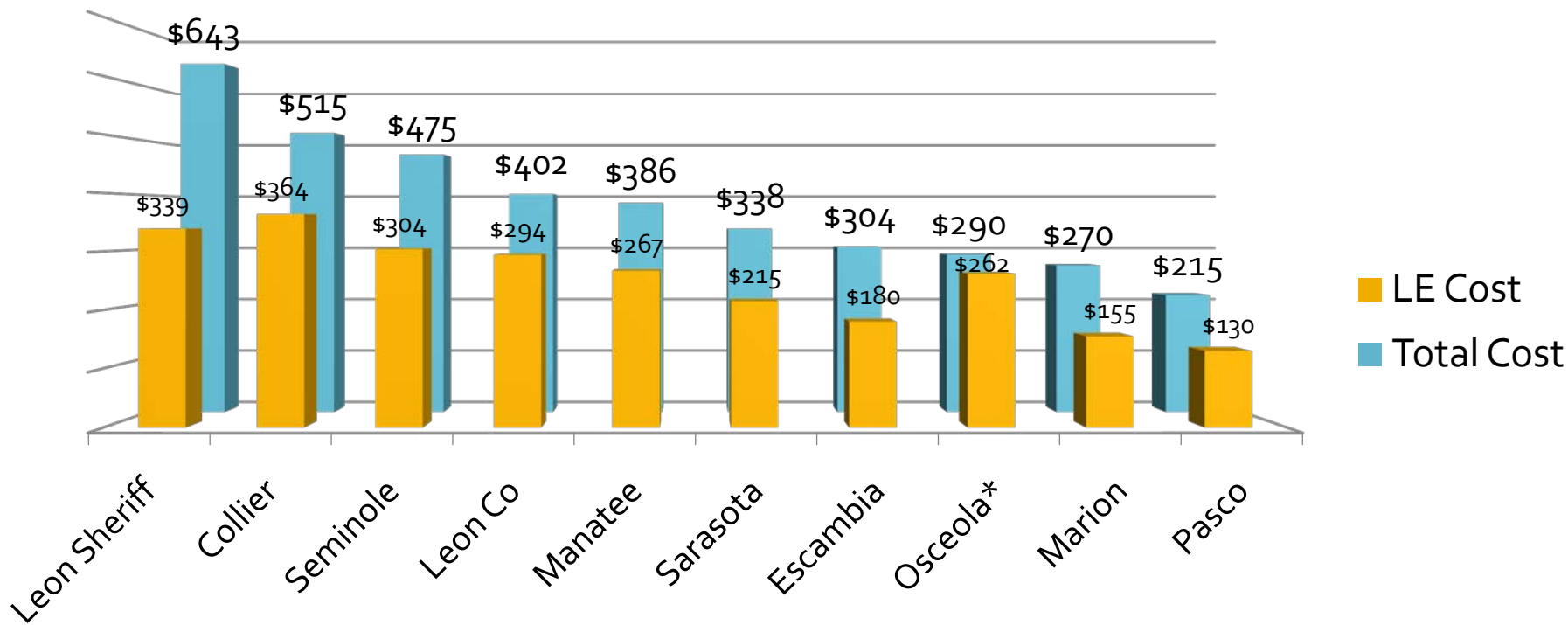


# Risk Factor

■ Manatee	1 in 17.9
■ <u>Escambia</u>	1 in 22.1
■ Osceola	1 in 23.8
■ Pasco	1 in 24.8
■ Sarasota	1 in 26.8
■ Seminole	1 in 41.6
■ Marion	1 in 42.4
■ Collier	1 in 46.8
■ Leon Sheriff	1 in 50.1



# Per Resident Costs



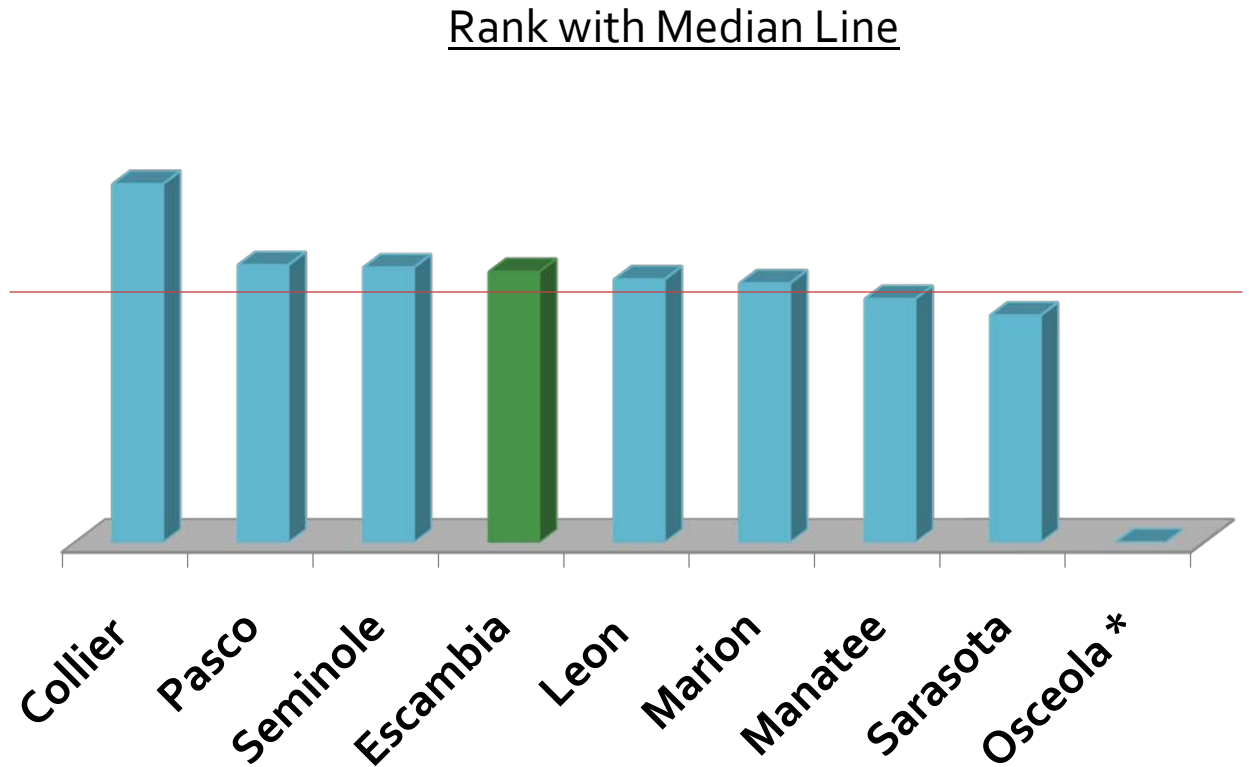
# DETENTION

- Budget
- Daily Inmate Population
- Total Arrests
- Florida DOC Incarceration Rate

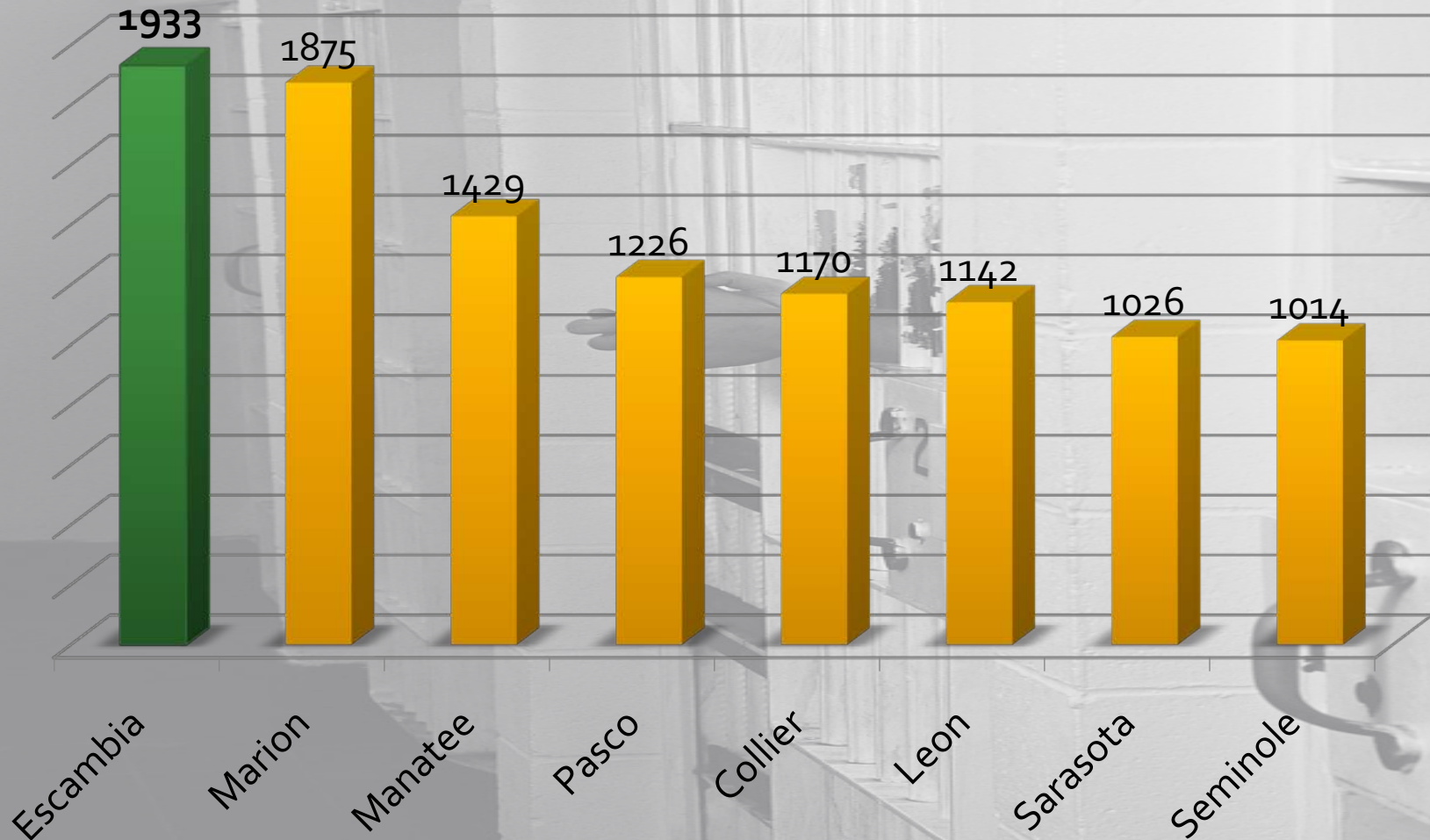


# Detention Budget FY 2008-2009

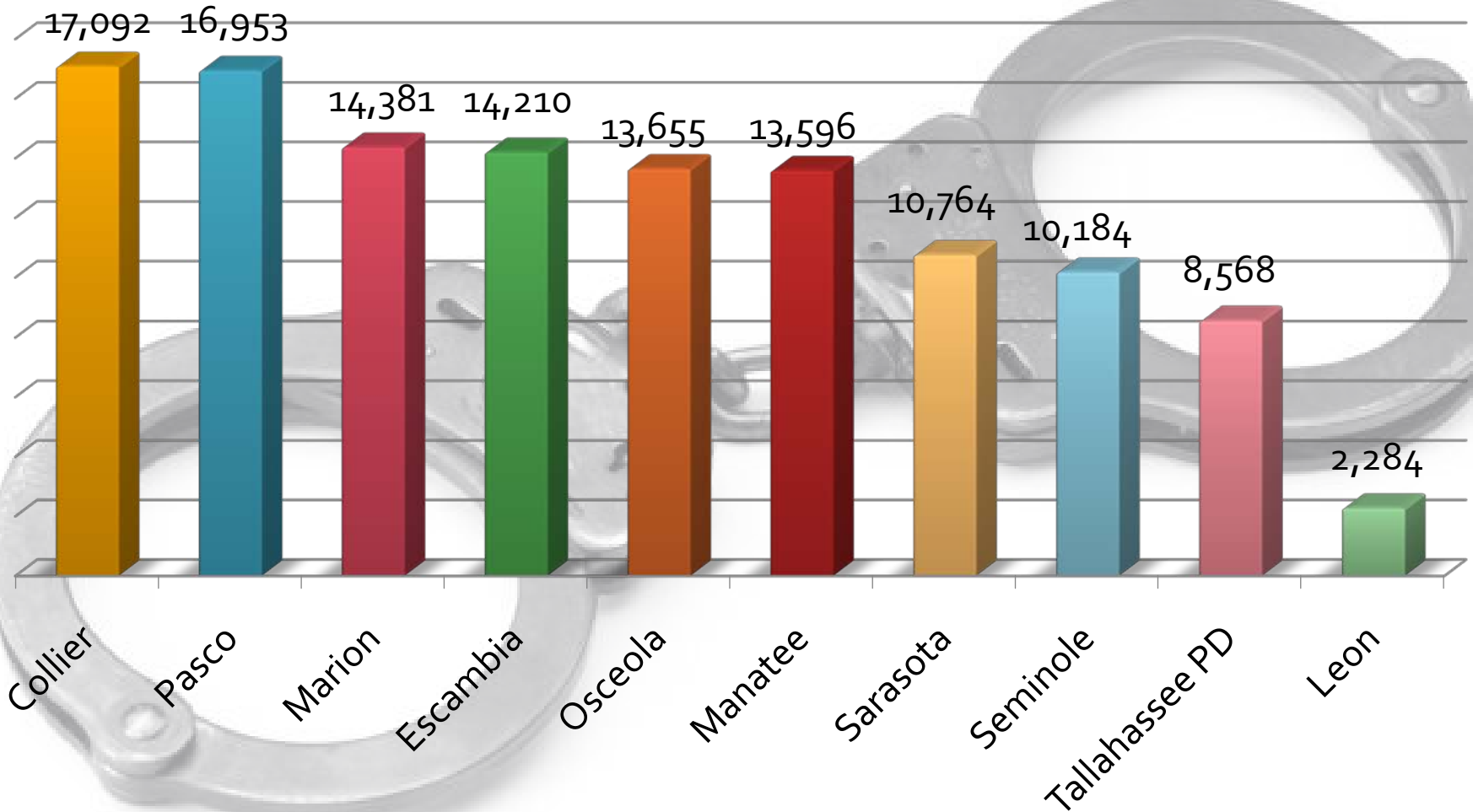
<b>Collier</b>	<b>40,213,900</b>
<b>Pasco</b>	<b>31,169,315</b>
<b>Seminole</b>	<b>30,894,969</b>
<b>Escambia</b>	<b>30,404,625</b>
<b>Leon</b>	<b>29,554,921</b>
<b>Marion</b>	<b>29,111,091</b>
<b>Manatee</b>	<b>27,355,668</b>
<b>Sarasota</b>	<b>25,491,273</b>
<b>Osceola</b>	<b>0</b>



# Daily Inmate Population

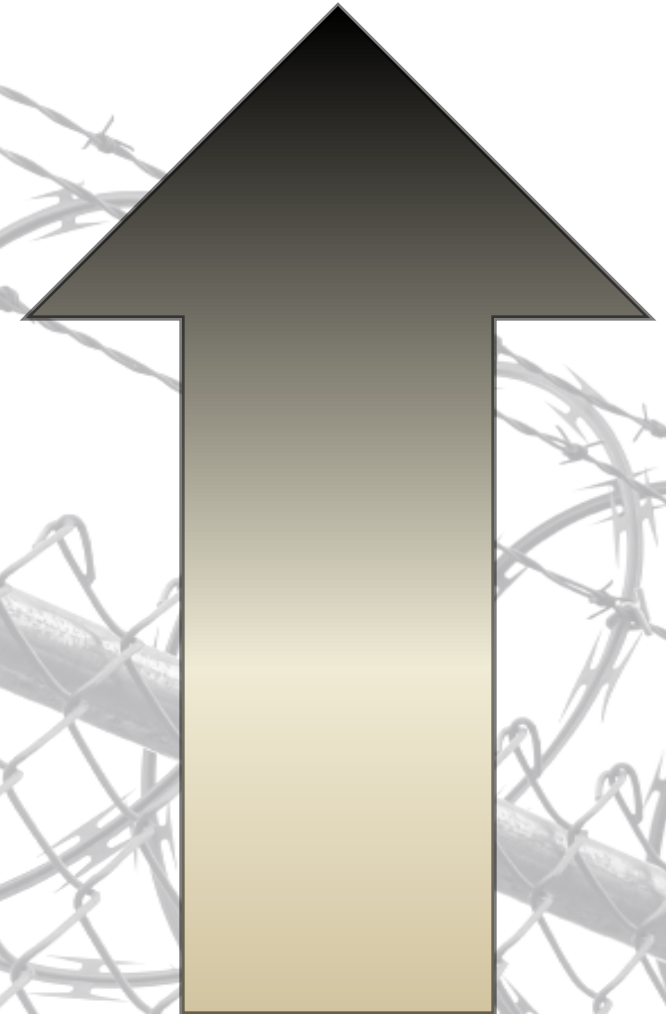


# Total Arrests (2008)



# Florida Department of Corrections Incarceration Rate by County Rank

■ Escambia	9 <sup>th</sup>
■ Leon	17 <sup>th</sup>
■ Marion	20 <sup>th</sup>
■ Manatee	47 <sup>th</sup>
■ Seminole	54 <sup>th</sup>
■ Pasco	55 <sup>th</sup>
■ Osceola	56 <sup>th</sup>
■ Collier	64 <sup>th</sup>
■ Sarasota	66 <sup>th</sup>





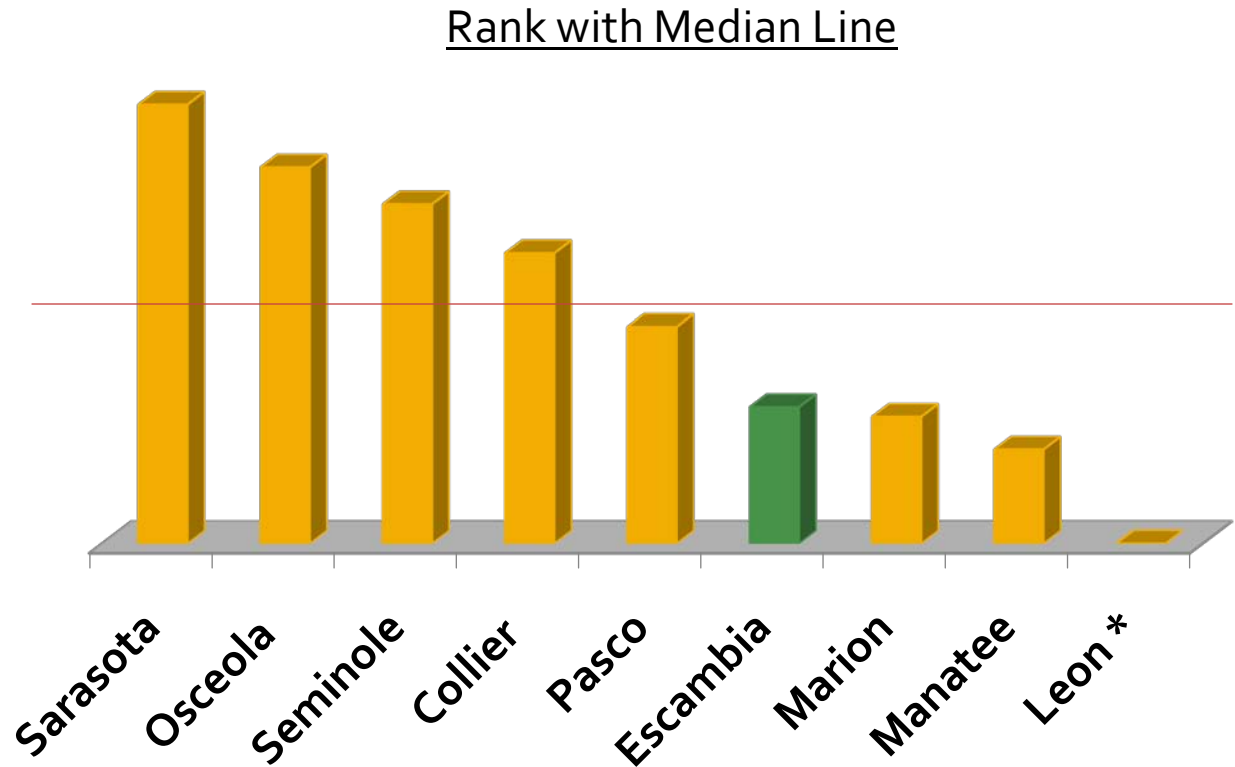
# COURT SECURITY

- Budget



# Court Security Budget FY 2008-2009

<b>Sarasota</b>	<b>5,906,967</b>
<b>Osceola</b>	<b>5,061,555</b>
<b>Seminole</b>	<b>4,565,033</b>
<b>Collier</b>	<b>3,905,400</b>
<b>Pasco</b>	<b>2,917,023</b>
<b>Escambia</b>	<b>1,838,598</b>
<b>Marion</b>	<b>1,707,848</b>
<b>Manatee</b>	<b>1,267,463</b>
<b>Leon *</b>	<b>0</b>



# INDIVIDUAL COUNTY COMPARISONS

- Escambia Vs. Sarasota
- Escambia Vs. Collier
- Escambia Vs. Marion
- Escambia Vs. Manatee
- Escambia Vs. Seminole
- Escambia Vs. Osceola
- Escambia Vs. Leon Sheriff
- Escambia Vs. Leon County



# Escambia Vs. Leon Sheriff

	Escambia	Leon Sheriff	Difference
Proposed Budget FY 09-10	76,190,100	48,081,590	63%
Total Population	313,480	274,892	88%
Population served by agency	258,555	97,040	38%
Total Budget FY 08/09	78,717,845	62,427,394	79%
LE Budget	46,474,622	32,872,473	71%
Detention Budget	30,404,625	29,554,921	97%
Court Security	1,838,598	0	0%
Total Personnel Budget	63,592,321	47,809,361	75%
Total Cost per Resident	\$304	\$643	212%
LE Cost per Resident	\$180	\$339	188%
Sworn LE Officers	365	233	64%
Ratio	1.41	2.40	
Total Dept Positions	1,057	640	61%
Cost Per Employee	74,473	97,543	131%
Daily Inmate Population	1,933	1,142	59%
DOC Incarceration Rate by County Rank	9	17	
Total Arrests (01/08-12/08)	14,210	2,284	16%
Calls for Service	280,620	175,903	63%
Total Crime Index	11,685	1,935	17%
Crime Rate/100,000	4,519	1,994	44%
Risk Factor	22.1	50.1	
Sworn LE Starting Salary	32,895	39,554	120%

## Highlights

- Leon Sheriff 's Population served is 62% lower.
- Their number of total positions is 39% lower.
- Total arrests are 84% lower than ours.
  - Total Crime Index is 83% lower.
  - Crime rate is considerably lower.
- Total Cost per Resident is 112% higher.
- Daily inmate population is 41% lower but their detention budget is only 3% lower.

# Escambia Vs. Leon County

	Escambia	Leon Co.	Difference
Proposed Budget FY 09-10	76,190,100	112,415,720	147%
Total Population	313,480	274,892	88%
Population served by agency	258,555	274,892	106%
Total Budget FY 08/09	78,717,845	110,380,381	140%
LE Budget	46,474,622	80,825,460	174%
Detention Budget	30,404,625	29,554,921	97%
Court Security	1,838,598	0	0%
Total Personnel Budget	63,592,321	85,681,036	135%
Total Cost per Resident	\$304	\$402	132%
LE Cost per Resident	\$180	\$294	163%
Sworn LE Officers	365	597	164%
Ratio	1.41		
Total Dept Positions	1,057	1,129	107%
Cost Per Employee	74,473	97,768	131%
Daily Inmate Population	1,933	1,142	59%
DOC Incarceration Rate by County Rank	9		
Total Arrests (01/08-12/08)	14,210	10,852	76%
Calls for Service	280,620	231,201	82%
Total Crime Index	11,685	12,811	110%
Crime Rate/100,000	4,519	5046.7	112%
Risk Factor	22.1	21.5	
Sworn LE Starting Salary	32,895		

## Highlights

- Population served is 6% lower.
- Their number of total positions is 7% lower.
- Calls for Service are 18% lower.
- Total Arrests are 24% lower.

---

•**Leon County's current budget is 40% Higher**

# Escambia Vs. Marion

	Escambia	Marion	Difference
Proposed Budget FY 09-10	76,190,100	72,561,816	95%
Total Population	313,480	329,418	105%
Population served by agency	258,555	268,883	104%
Total Budget FY 08/09	78,717,845	72,561,819	92%
LE Budget	46,474,622	41,742,880	90%
Detention Budget	30,404,625	29,111,091	96%
Court Security	1,838,598	1,707,848	93%
Total Personnel Budget	63,592,321	54,164,918	85%
Total Cost per Resident	\$304	\$270	89%
LE Cost per Resident	\$180	\$155	86%
Sworn LE Officers	365	265	73%
Ratio	1.41	0.99	
Total Dept Positions	1,057	891	84%
Cost Per Employee	74,473	81,439	109%
Daily Inmate Population	1,933	1,875	97%
DOC Incarceration Rate by County Rank	9	20	
Total Arrests (01/08-12/08)	14,210	14,381	101%
Calls for Service	280,620	396,890	141%
Total Crime Index	11,685	6,346	54%
Crime Rate/100,000	4,519	2,360	52%
Risk Factor	22.1	42.4	
Sworn LE Starting Salary	32,895	28,600	87%

## Highlights

- Marion's budget is 8% lower.
- Their number of total positions is 16% lower.
- Crime rate is almost 50% lower.
- Their price per meal for inmates is only .36, at an average price it would cost them an additional 1.6 million a year.
- Total number of employees is 16% lower.
- Their calls for service are 41% higher but indexed crime is 48% lower.

# Escambia Vs. Osceola

	Escambia	Osceola	Difference
Proposed Budget FY 09-10	76,190,100	49,442,670	65%
Total Population	313,480	273,709	87%
Population served by agency	258,555	179,424	69%
Total Budget FY 08/09	78,717,845	52,033,010	66%
LE Budget	46,474,622	46,971,455	101%
Detention Budget	30,404,625	-	
Court Security	1,838,598	5,061,555	275%
Total Personnel Budget	63,592,321	41,645,578	65%
Total Cost per Resident	\$304	\$290	95%
LE Cost per Resident	\$180	\$262	145%
Sworn LE Officers	365	353	97%
Ratio	1.41	1.97	
Total Dept Positions	1,057	596	56%
Cost Per Employee	74,473	87,304	117%
Daily Inmate Population	1,933	870	45%
DOC Incarceration Rate by County Rank	9	56	
Total Arrests (01/08-12/08)	14,210	13,655	96%
Calls for Service	280,620	127,180	45%
Total Crime Index	11,685	7,531	64%
Crime Rate/100,000	4,519	4,197	93%
Risk Factor	22.1	23.8	
Sworn LE Starting Salary	32,895	37,745	115%

## Highlights

- Osceola's Population served is 31% lower.
  - Total arrests are 4% lower than ours.
  - Calls for Service are 55% lower than ours
- Osceola does not run a detention facility, however if you add \$25,491,273 (the lowest detention budget seen in this comparison) that would bring their total budget to \$77,524,283. Only 1% lower than ours.
- It should also be noted that Osceola also has LOST.

# Escambia Vs. Collier

	Escambia	Collier	Difference
Proposed Budget FY 09-10	76,190,100	146,487,900	192%
Total Population	313,480	333,858	107%
Population served by agency	258,555	293,442	113%
Total Budget FY 08/09	78,717,845	151,018,500	192%
LE Budget	46,474,622	106,899,200	230%
Detention Budget	30,404,625	40,213,900	132%
Court Security	1,838,598	3,905,400	212%
Total Personnel Budget	63,592,321	122,100,000	192%
Total Cost per Resident	\$304	\$515	169%
LE Cost per Resident	\$180	\$364	202%
Sworn LE Officers	365	620	170%
Ratio	1.41	2.11	
Total Dept Positions	1,057	1,387	131%
Cost Per Employee	74,473	108,881	146%
Daily Inmate Population	1,933	1,170	61%
DOC Incarceration Rate by County Rank	9	64	
Total Arrests (01/08-12/08)	14,210	17,092	120%
Calls for Service	280,620	574,206	205%
Total Crime Index	11,685	6,264	54%
Crime Rate/100,000	4,519	2,135	47%
Risk Factor	22.1	46.8	
Sworn LE Starting Salary	32,895	40,828	124%

## Highlights

- Collier's Population served is 13% higher.
  - Their number of total positions is 31% higher.
    - Total arrests are 20% higher.
    - Cost per resident is 69% higher.
    - Crime Index is 48% lower.
  - Crime rate and risk factor are considerably lower.
    - Daily Inmate Population is 59% lower but detention budget is 32% higher.
- 
- **Collier's current budget is 92% Higher**



# Escambia Vs. Pasco

	Escambia	Pasco	Difference
Proposed Budget FY 09-10	76,190,100	84,995,445	112%
Total Population	313,480	438,668	140%
Population served by agency	258,555	399,362	154%
Total Budget FY 08/09	78,717,845	85,812,880	109%
LE Budget	46,474,622	51,726,542	111%
Detention Budget	30,404,625	31,169,315	103%
Court Security	1,838,598	2,917,023	159%
Total Personnel Budget	63,592,321	74,905,729	118%
Total Cost per Resident	\$304	\$215	71%
LE Cost per Resident	\$180	\$130	72%
Sworn LE Officers	365	437	120%
Ratio	1.41	1.09	
Total Dept Positions	1,057	1,150	109%
Cost Per Employee	74,473	74,620	100%
Daily Inmate Population	1,933	1,170	61%
DOC Incarceration Rate by County Rank	9	55	
Total Arrests (01/08-12/08)	14,210	16,953	119%
Calls for Service	280,620	420,901	150%
Total Crime Index	11,685	16,085	138%
Crime Rate/100,000	4,519	4,028	89%
Risk Factor	22.1	24.8	
Sworn LE Starting Salary	32,895	39,382	120%

## Highlights

- Pasco's daily inmate population is 59% lower.
- Their detention budget is 3% higher.
- Total employees is 9% higher.
- Personnel budget is 18% higher.
- Crime rate and risk factor are lower.

---

• Pasco's current budget is 9% Higher

# Escambia Vs. Sarasota

	Escambia	Sarasota	Difference
Proposed Budget FY 09-10	76,190,100	86,444,923	113%
Total Population	313,480	388,527	124%
Population served by agency	258,555	254,891	99%
Total Budget FY 08/09	78,717,845	86,211,695	110%
LE Budget	46,474,622	54,813,455	118%
Detention Budget	30,404,625	25,491,273	84%
Court Security	1,838,598	5,906,967	321%
Total Personnel Budget	63,592,321	72,326,011	114%
Total Cost per Resident	\$304	\$338	111%
LE Cost per Resident	\$180	\$215	119%
Sworn LE Officers	365	406	111%
Ratio	1.41	1.59	
Total Dept Positions	1,057	975	92%
Cost Per Employee	74,473	88,422	119%
Daily Inmate Population	1,933	1,026	53%
DOC Incarceration Rate by County Rank	9	66	
Total Arrests (01/08-12/08)	14,210	10,764	76%
Calls for Service	280,620	99,955	36%
Total Crime Index	11,685	9,509	81%
Crime Rate/100,000	4,519	3,731	83%
Risk Factor	22.1	26.8	
Sworn LE Starting Salary	32,895	40,000	122%

## Highlights

- Sarasota's Population served is 1% lower.
  - Their number of total positions is 8% lower.
    - Total arrests are 24% lower.
    - Calls for Service are 64% lower.
    - Crime rate is considerably lower.
- 
- **Sarasota's current budget is 10% Higher**

# Escambia Vs. Manatee

	Escambia	Manatee	Difference
Proposed Budget FY 09-10	76,190,100	92,500,000	121%
Total Population	313,480	322,780	103%
Population served by agency	258,555	239,804	93%
Total Budget FY 08/09	78,717,845	92,568,962	118%
LE Budget	46,474,622	63,945,831	138%
Detention Budget	30,404,625	27,355,668	90%
Court Security	1,838,598	1,267,463	69%
Total Personnel Budget	63,592,321	81,238,737	128%
Total Cost per Resident	\$304	\$386	127%
LE Cost per Resident	\$180	\$267	148%
Sworn LE Officers	365	282	77%
Ratio	1.41	1.18	
Total Dept Positions	1,057	1,152	109%
Cost Per Employee	74,473	80,355	108%
Daily Inmate Population	1,933	1,429	74%
DOC Incarceration Rate by County Rank	9	47	
Total Arrests (01/08-12/08)	14,210	13,596	96%
Calls for Service	280,620	211,516	75%
Total Crime Index	11,685	13,418	115%
Crime Rate/100,000	4,519	5,595	124%
Risk Factor	22.1	17.9	
Sworn LE Starting Salary	32,895	39,689	121%

## Highlights

- Manatee's Population served is 7% lower.
- Their number of total positions is 9% higher.
  - Total arrests are 4% lower.
  - Calls for Service are 25% lower.
- Daily inmate population is 26% lower.

---

• **Manatee's current budget is 18% Higher**

# Escambia Vs. Seminole

	Escambia	Seminole	Difference
Proposed Budget FY 09-10	76,190,100	94,452,674	124%
Total Population	313,480	426,413	136%
Population served by agency	258,555	206,899	80%
Total Budget FY 08/09	78,717,845	98,361,842	125%
LE Budget	46,474,622	62,901,840	135%
Detention Budget	30,404,625	30,894,969	102%
Court Security	1,838,598	4,565,033	248%
Total Personnel Budget	63,592,321	78,606,496	124%
Total Cost per Resident	\$304	\$475	156%
LE Cost per Resident	\$180	\$304	169%
Sworn LE Officers	365	324	89%
Ratio	1.41	1.57	
Total Dept Positions	1,057	1,106	105%
Cost Per Employee	74,473	88,935	119%
Daily Inmate Population	1,933	1,014	52%
DOC Incarceration Rate by County Rank	9	54	
Total Arrests (01/08-12/08)	14,210	10,184	72%
Calls for Service	280,620	92,131	33%
Total Crime Index	11,685	4,978	43%
Crime Rate/100,000	4,519	2,406	53%
Risk Factor	22.1	41.6	
Sworn LE Starting Salary	32,895	36,089	110%

## Highlights

- Seminole's Population served is 20% lower.
  - Their number of total positions is 5% higher.
    - Total arrests are 28% lower.
    - Calls for Service are 67% lower.
    - Crime rate is considerably lower.
  - Daily inmate population is 48% lower but the detention budget is 2% higher.
- 
- **Seminole's current budget is 25% Higher**

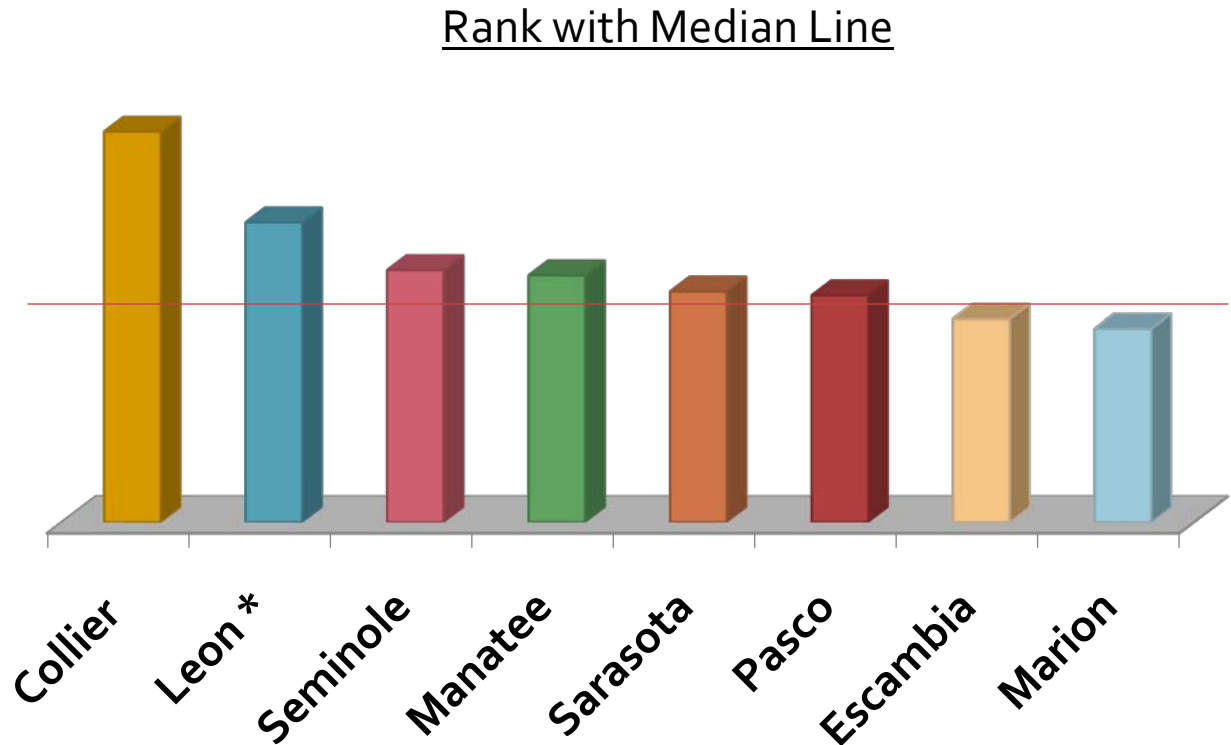
# LOOKING FORWARD

- FY 09/10 Budget



# Proposed Budget FY 2009-2010

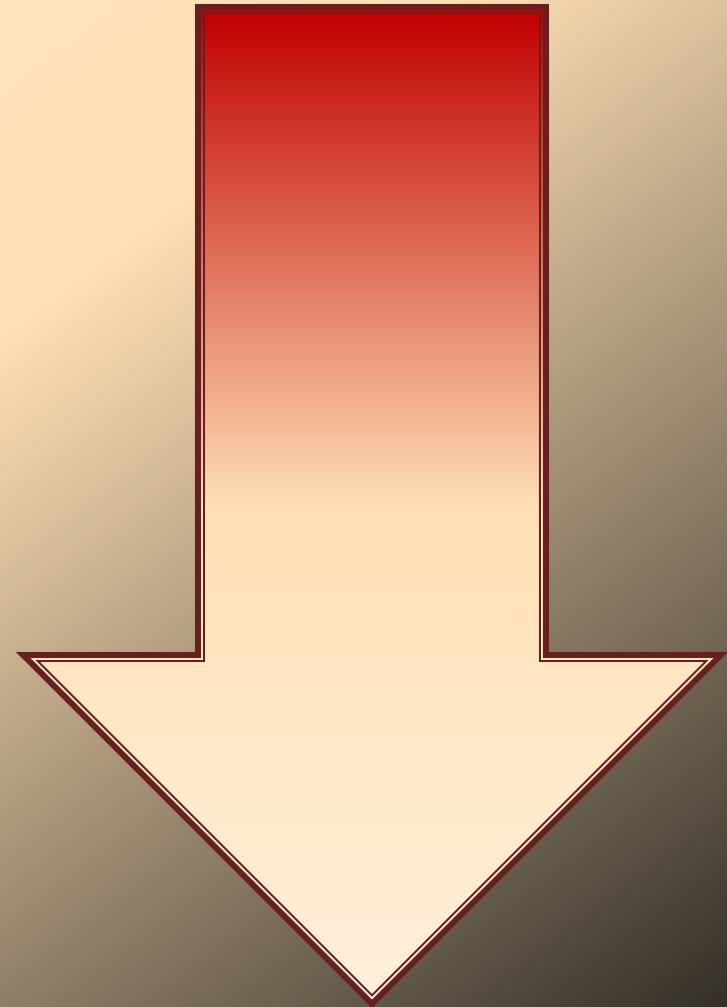
<b>Collier</b>	<b>146,487,900</b>
<b>Leon *</b>	<b>112,415,722</b>
<b>Seminole</b>	<b>94,452,674</b>
<b>Manatee</b>	<b>92,500,000</b>
<b>Sarasota</b>	<b>86,444,923</b>
<b>Pasco</b>	<b>84,995,445</b>
<b>Escambia</b>	<b>76,190,100</b>
<b>Marion</b>	<b>72,561,816</b>



# Starting Salaries for Sworn Law Enforcement



1. Tallahassee PD	\$40,869
2. Collier	\$40,828
3. Sarasota	\$40,000
4. Manatee	\$39,689
5. Leon	\$39,554
6. Pasco	\$39,382
7. Osceola	\$37,745
8. Seminole	\$36,089
<b>9. Escambia</b>	<b>\$32,895</b>
10. Marion	\$28,600



# Closing Thought

Re-investing savings in the Sheriff's Office



Gross Savings Projected for FY 2009/2010:	\$4,036,000
<u>Cost of 3% increase to all employees:</u>	<u>-\$1,508,256</u>
This would result in a net savings of:	\$2,527,744

With \$2,527,744 we could hire **48** additional deputies.

If the Sheriff's Office 09/10 budget had remained unchanged from the 08/09 budget of \$78,717,845, these savings could have been used to increase manpower and make Escambia County a safer place to live.



## County Comparison

	Pasco	Collier	Marion	Escambia	Sarasota	Manatee	Seminole	Osceola	Leon Sheriff	Tallahassee PD	LEON COUNTY
<b>Proposed Budget FY 09-10<sup>(4)</sup></b>	<b>84,995,445</b>	<b>146,487,900</b>	<b>72,561,816</b>	<b>76,190,100</b>	<b>86,444,923</b>	<b>92,500,000</b>	<b>94,452,674</b>	<b>49,442,670</b>	<b>64,462,735</b>	<b>47,952,987</b>	<b>112,415,722</b>
Total Population <sup>(1)</sup>	438,668	333,858	329,418	313,480	388,527	322,780	426,413	273,709	274,892	274,892	274,892
Population served by agency <sup>(2)</sup>	<b>399,362</b>	<b>293,442</b>	<b>268,883</b>	<b>258,555</b>	<b>254,891</b>	<b>239,804</b>	<b>206,899</b>	<b>179,424</b>	<b>97,040</b>	<b>177,852</b>	274,892
<b>Total Budget FY 08/09<sup>(4)</sup></b>	<b>85,812,880</b>	<b>151,018,500</b>	<b>72,561,819</b>	<b>78,717,845</b>	<b>86,211,695</b>	<b>92,568,962</b>	<b>98,361,842</b>	<b>52,033,010</b>	<b>62,427,394</b>	<b>47,952,987</b>	<b>110,380,381</b>
LE Budget <sup>(4)</sup>	51,726,542	106,899,200	41,742,880	46,474,622	54,813,455	63,945,831	62,901,840	46,971,455	32,872,473	47,952,987	80,825,460
Detention Budget <sup>(4)</sup>	31,169,315	40,213,900	29,111,091	30,404,625	25,491,273	27,355,668	30,894,969	-	29,554,921	0	29,554,921
Court Security <sup>(4)</sup>	2,917,023	3,905,400	1,707,848	1,838,598	5,906,967	1,267,463	4,565,033	5,061,555	0	0	0
Total Personnel Budget <sup>(4)</sup>	74,905,729	122,100,000	54,164,918	63,592,321	72,326,011	81,238,737	78,606,496	41,645,578	47,809,361	37,871,675	85,681,036
Total Cost per Resident	\$215	\$515	\$270	\$304	\$338	\$386	\$475	\$290	\$643	\$270	\$402
LE Cost per Resident	\$130	\$364	\$155	\$180	\$215	\$267	\$304	\$262	\$339	\$270	\$294
Sworn LE Officers <sup>(4)</sup>	437	620	265	365	406	282	324	353	233	364	597
Ratio	1.09	2.11	0.99	1.41	1.59	1.18	1.57	1.97	2.40	2.05	n/a
Total Dept Positions <sup>(4)</sup>	1,150	1,387	891	1,057	975	1,152	1,106	596	640	489	1,129
Cost Per Employee	74,620	108,881	81,439	74,473	88,422	80,355	88,935	87,304	97,543	98,063	97,768
Daily Inmate Population <sup>(1)</sup>	1,226	1,170	1,875	1,933	1,026	1,429	1,014	870	1,142	n/a	1,142
DOC Incarceration Rate by County Rank <sup>(2)</sup>	55	64	20	9	66	47	54	56	17	n/a	n/a
Total Arrests (01/08-12/08) <sup>(1)</sup>	16,953	17,092	14,381	14,210	10,764	13,596	10,184	13,655	2,284	8,568	10,852
Calls for Service <sup>(4)</sup>	420,901	574,206	396,890	280,620	99,955	211516*	92,131	127,180	175,903	55,298	231,201
Total Crime Index <sup>(3)</sup>	16,085	6,264	6,346	11,685	9,509	13,418	4,978	7,531	1,935	10,876	12,811
Crime Rate/100,000 <sup>(3)</sup>	4,028	2,135	2,360	4,519	3,731	5,595	2,406	4,197	1,994	6,115	5046.7
Risk Factor	24.8	46.8	42.4	22.1	26.8	17.9	41.6	23.8	50.1	16.4	21.5
Sworn LE Starting Salary <sup>(3)</sup>	39,382	40,828	28,600	32,895	40,000	39,689	36,089	37,745	39,554	40,869	n/a
Sources:											
(1) Florida Statistical Abstract, Bureau of Economic and Business Research, Warrington College of Business Administration University of Florida											
(2) Office of Economic and Demographic Research, Florida Legislature (Uniform Crime Report)						<a href="http://edr.state.fl.us/">http://edr.state.fl.us/</a>					
(3) CJAP (Criminal Justice Agency Profile)	<a href="http://www.fdle.state.fl.us">http://www.fdle.state.fl.us</a>										
(4) Contacted agencies directly (and/or) information provided on the agency/county website											